

# Inner Metropolitan Partnership

REPORT BACK 2019





## Inner Metropolitan Partnership Report Back 2019

The Victorian Government proudly acknowledges Victoria's Aboriginal community and their rich culture and pays respect to their Elders past and present.

We acknowledge Aboriginal people as Australia's first peoples and as the Traditional Owners and custodians of the land and water on which we rely.

We recognise and value the ongoing contribution of Aboriginal people and communities to Victorian life and how this enriches us.

We embrace the spirit of reconciliation, working towards the equality of outcomes and ensuring an equal voice.

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# Delivering a more liveable, productive and vibrant region

## MINISTER'S FOREWORD

Melbourne's Inner Metropolitan region is the heart of our city. It extends from the Flemington Racecourse and Kensington to the coastline of Port Phillip Bay at St Kilda. The inner metropolitan region includes some of Melbourne's most iconic places including the Arts precinct, Melbourne's central business district, the Port of Melbourne and the MCG. It is a vibrant and proudly multicultural region, with a diverse and growing population.

Over the past decade, the Inner Metropolitan region has been transformed by the growth of Melbourne's service sectors, the development of key precincts such as Docklands and Cremorne, and growth in inner metropolitan living. The region's expanding residential population and increasing attractiveness as a business destination highlights the importance of making sure we meet the needs of businesses and residents equally.

That is why the Government has established the Metropolitan Partnerships, to ensure our suburbs remain great places to live as we continue to grow.

Each year the Partnership submits its independent advice to government on what it sees as the top priorities for jobs, services and infrastructure across the region. Before submitting the advice, the Partnership engages with the community to understand what is most important to the people who live, work, study and visit the region.

I would like to take this opportunity to thank the Inner Metropolitan Partnership and the community for their hard work in developing this advice. I am looking forward to working with the Inner Metropolitan Partnership on a range of issues, including how we can create an even more liveable, productive and vibrant inner metropolitan region.



A stylized handwritten signature in dark blue ink.

**The Hon Marlene Kairouz MP**  
Minister for  
Suburban Development  
Minister for Consumer Affairs,  
Gaming and Liquor Regulation



# Delivering for the Inner Metropolitan Region

The Victorian Budget 2019–20 is delivering key funding outcomes across the Inner Metropolitan Region, with metropolitan and state-wide investments.



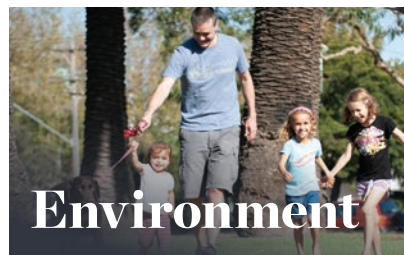
## Education

**\$1.4 billion**

Keep building, upgrading and modernising schools across Victoria.

**\$231 million**

Training and skills to keep transforming the sector by strengthening training quality, building more world-class facilities, growing Victoria's pool of skills workers, and expanding Free TAFE for Priority Courses.



## Environment

**\$154 million**

6,500+ hectares of parkland with new walking and bike trails right across our suburbs, providing a place for local families to relax and switch off.

**\$545 million**

Expand Solar Homes and put the power back in the hands of Victorians, as part of a \$1.3 billion investment state-wide.



## Sport

**\$175 million**

Local Sports Grants across Victoria to support local communities to develop sport and active recreation infrastructure.



## Aboriginal affairs

**\$30.4 million**

Phase two of the treaty and self-determination process for Aboriginal Victorians, which aligns with the Partnership's advocacy to the Victorian Government for continued work on Treaty and cultural recognition for Victoria.



## Road and rail

**\$6.6 billion**

Remove another 25 of Melbourne's most dangerous and congested level crossings, bringing our total commitment to 75 level crossings gone for good by 2025.

**\$3.4 billion**

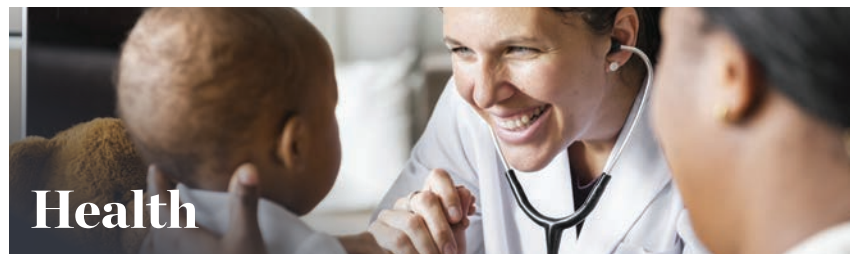
Transform the suburban train network, delivering a massive upgrade to the Sunbury Line, Stage Two of the Hurstbridge Line and duplicating the Cranbourne Line.

**\$681 million**

Melbourne Airport Rail Link.

**\$300 million**

Commence planning and consultation for the Suburban Rail Loop.



## Health

**\$3.8 billion**

A \$3.8 billion plan to build modern hospitals across the state

**\$214 million**

Ensure new parents have the support they need, with nine new parenting centres, extended sleep assistance and new baby bundles.

**\$321.9 million**

Begin the roll-out of free dental for students at our government schools, state-wide.

**\$173 million**

Make sure Victorians are getting the mental health help that they need.

**\$64.4 million**

Support stronger patient ratios and deliver an extra 542 nurses and midwives in our hospitals.

Yarra

Melbourne

Port Philip

# Introduction

The people who live, work, study, own businesses and visit the Inner Metropolitan Region know better than anyone the opportunities and challenges for the region.

The Government established the Metropolitan Partnerships to provide independent advice on priorities to address growth and maintain our city's renowned liveability.

The Partnerships provide a way for communities to engage directly with state and local government, and advise the top priorities and opportunities for jobs, services and infrastructure.

This Report Back provides a snapshot of the Inner Metropolitan Partnership's 2018 advice, its engagement with local communities and our response. The report demonstrates the value created by the Inner Metropolitan Partnership's efforts in engaging with their region and advocating to government for their needs. It also demonstrates how government is changing the way it works with and engages the communities it serves.

# Metropolitan Partnerships – communities at the centre

The Metropolitan Partnerships model was established to create opportunities for the community to influence decisions and shape the future of their own communities. The Partnerships facilitate annual planning and community engagement activities each year, culminating in an annual assembly in each region, before submitting formal advice to the Government through the Minister for Suburban Development.

## Phase 1

### **Metropolitan Partnership meetings and engagement**

Throughout the year Metropolitan Partnership work with their communities to identify opportunities for driving improved social, economic and environmental outcomes. They liaise with regional stakeholders, government departments and agencies, regional leadership groups and engage directly with communities.

## Phase 2

### **Metropolitan Partnership annual community engagement**

Each year, each Metropolitan Partnership engages with the community to explore, test and refine priorities for the region. This engagement informs the Partnership's annual advice to government. In 2018, each Metropolitan Partnership heard from the community through an Assembly held in the region and attended by government representatives.

## Phase 3

### **Metropolitan Partnership advice to government**

In October/November, Metropolitan Partnerships submit their annual advice to government on regional outcomes and priority initiatives for the coming year.

## Phase 4

### **Government's coordinated response**

The Minister for Suburban Development works with portfolio Ministers to respond to the Metropolitan Partnership advice. This can include responding via:

- existing programs and services
- supporting further investigation of issues using Metropolitan Partnerships Development Funds
- new initiatives funded as part of the annual State Budget process.

# The Inner Metropolitan Partnership

The Inner Metropolitan Partnership is half-way through its four-year term facilitating community engagement and shaping advice to the Victorian Government about the issues that matter to you – the people who live, work, study, visit and run businesses in the region. Partnership members include up to nine community and business representatives, the CEOs of each local council in the region and a senior executive representing the Government.

SEE APPENDIX 1.

The Partnership's 2018 engagement to inform its formal advice to government included contributing to the metropolitan-wide Youth Forum on 7 May to bring youth voices from the Inner Melbourne region to the table and hosting an annual assembly bringing together community members, businesses, councillors, mayors and Members of Parliament on 16 August.

The Partnership conducted a Business Forum on 24 August, attracting business leaders in the health, financial, retail, hospitality, real estate and higher education sectors, as well as local government representatives and Victorian Government ministers.

The young community leaders and students who represented the region at the Youth Forum prioritised action on rough sleeping and housing affordability, mental health, and cycling and pedestrian safety.

The top four priorities for Assembly participants were action on rough sleeping and affordable housing, engagement and inclusion of migrant communities, improving public transport at all hours, and youth mental health.

The need for a consolidated and integrated public transport strategy for the region was consistently raised at the Assembly.

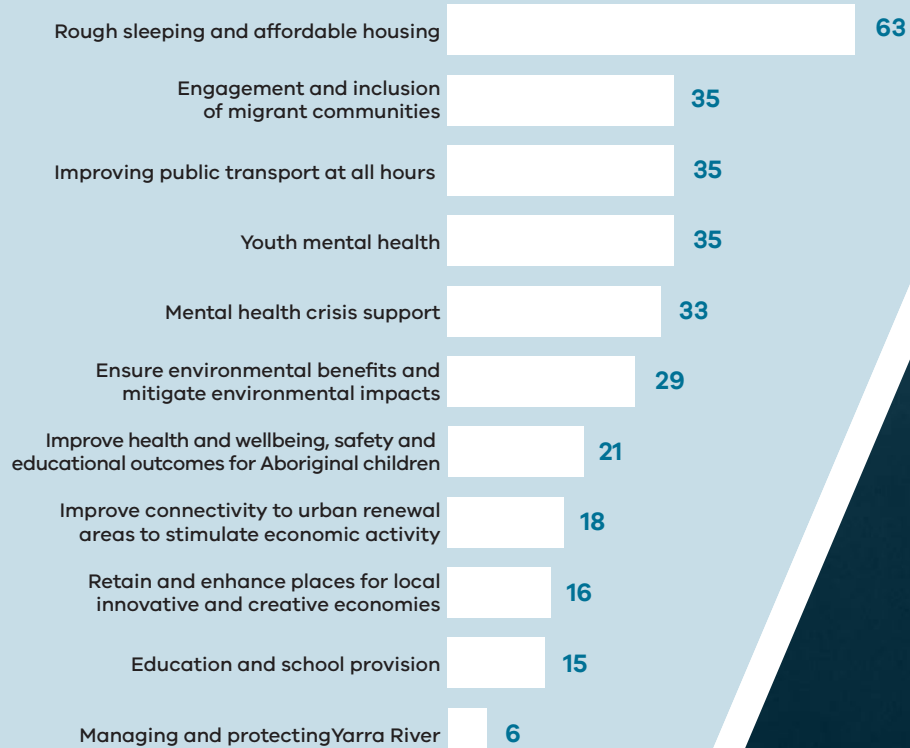
Business Forum participants prioritised action to:

- develop and retain the right talent
- attract businesses and start-ups to Melbourne and vibrant precincts
- create the right environment for businesses to grow
- encourage proportionate regulatory and taxation reduce the barriers to entry for start-ups.

In communicating its 2018 priorities to the Government, the Inner Metropolitan Partnership affirmed its vision: *'to harness and manage the opportunities growth provides in a way that supports a strong economy, a sustainable future and greater social inclusion'*.



### Top priorities from the Inner Metropolitan Assembly



# The Inner Metropolitan Partnership's advice

The Inner Metropolitan Partnership's advice for 2018 focused on:

## 1 Inclusion

Ensure an equitable, safe and diverse place for all people who live, work and visit the region

## 2 Economy

Ensure a thriving, vibrant, accessible place for all people who live, work and visit the region

## 3 Sustainability

Ensure a sustainable, resilient and liveable region

We received the Partnership's advice in September 2018, and we're responding in various ways, through:

- existing programs and services
- support for further investigation of issues using Metropolitan Partnerships Development Funds
- new initiatives funded in the Victorian Budget 2019–20.

This Report Back provides an overview of the Partnership's advice on regional priorities and key issues raised by your communities, our response and other actions we're taking.





# Inclusion

The Inner Metropolitan Partnership's desired outcome is to ensure an equitable, safe and diverse place for all people who live, work and visit the region





## What you said

“Housing affordability causes massive anxiety.” YOUTH FORUM

“Provide access to community housing ... linked to timely, wrap-around services that address individuals’ vulnerability.” ASSEMBLY

“Look at alternative ownership/tenure types especially around land use.” ASSEMBLY

“Inclusion zoning of Fishermans Bend to include 10 per cent for social housing.” ASSEMBLY

“Treat Aboriginal children equally and fairly by ensuring they have access to educational and health resources.” YOUTH FORUM

“Advertise and promote mental health services for young people through appropriate channels such as on social media.” YOUTH FORUM

## What we’ve heard

The Partnership’s advice focuses on measures to increase the supply of affordable housing; improve health and wellbeing, safety and education outcomes for Aboriginal children; and improve access to mental health services for young people.

The Partnership believes that access to housing is the key to a city’s success. Housing affordability is a key community concern – stress exists across the region. There are currently 80,000 people on the Victorian public housing waiting list and more people are sleeping rough in the Inner Metropolitan Region than in other areas of Melbourne.

Participants at the Assembly sought further progress on rough sleeping and housing affordability with a stronger government response. They put forward ideas to use planning mechanisms to increase social and affordable housing, encourage build-to-rent schemes, and include 10 per cent of social housing in developments at Fishermans Bend. Housing was the top priority for the region’s Youth Forum representatives whose ideas included facilities for the homeless, more public housing and more affordable student accommodation. Business Forum participants also expressed concern about the availability of affordable housing.

CONTINUES

## What we've heard CONTINUED

The Partnership wants to make sure that Aboriginal families in the region are not missing out on services. For Aboriginal families the Partnership supports Maternal Child Health services and educational support that are easy to access, culturally safe and focused on the needs of the child. Aboriginal families are less likely to continue with Maternal Child Health care than non-indigenous families. Aboriginal children have lower participation rates in early years education, and Aboriginal people aged 20–24 years are four times more likely to have left school before Year 11 compared to non-indigenous people.

Participants at both the Assembly and Youth Forum highlighted the importance of increasing Aboriginal and Torres Strait Islander engagement and participation in decision-making processes. Assembly participants suggested focusing on leadership, employment and social opportunities for young people, and transforming the way state and local government support these communities.

Concerns about mental health services were raised at both the Assembly and Youth Forum with participants seeking better preventative and responsive services (including crisis support) and better access to services. Young participants recommended better promotion through the right channels.

Young people report that they don't know what mental health services are available or how to access them. Emergency department mental health-related presentations are on the rise among 10–19 year olds. Melbourne Clinic reports that most patients are now between 20 and 30 years old – two decades ago they were 40–50 year olds.

Better engagement with, and inclusion of, migrant communities was a priority for Assembly participants to challenge media representations and negative stereotypes. The Assembly suggested greater investment in educational pathways and support for young people, community involvement in decision-making about their communities, and practical measures such as English classes.

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The Assembly prioritised improving connectivity to urban renewal areas, and retaining and enhancing places for local innovative and creative economies. The region's Youth Forum representatives supported encouraging creative start-ups and providing spaces for creative young people to work.

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Business Forum participants focused on:

- developing and retaining the right talent by teaching tech in schools, partnerships between universities and start-ups, and making it easier for overseas students to stay
- attracting business and start-ups by using conventions, promoting and supporting our multicultural community
- creating the right environment for businesses to grow
- developing vibrant precincts attractive to start-ups, with public transport and affordable housing
- reducing barriers to entry for start-ups with proportionate regulatory and taxation settings.

## How we're responding

PARTNERSHIP PROPOSAL	GOVERNMENT RESPONSE	TIMEFRAME + LEAD DEPT
 <p><b>COLLABORATIVE PROJECT</b> Deliver a pipeline of “housing first” affordable developments, such as Common Ground or other “housing first” developments in the Inner Metropolitan Region, on land identified by each Local Government Area (LGA) (Yarra, Melbourne, Port Phillip). Each LGA may contribute land and capital to the project</p>	<p>The Department of Health and Human Services is continuing to engage with the Inner Metropolitan Partnership to progress this priority and ensure there is alignment with the reform directions outlined in Victoria’s Homelessness and Rough Sleeping Action Plan. This has included a workshop in March 2019 with the CEOs of Melbourne, Port Phillip and Yarra. The Department of Health and Human Services will continue to meet with the three partner councils to progress their responses to homelessness. Councils are also in the process of identifying land and/or buildings that may be considered in future service system responses to address rough sleeping or other population cohorts.</p> <p>In addition, the Government has invested \$45 million for the Action Plan to tackle homelessness. The Action Plan initiatives include 20 one-bedroom modular units with intensive onsite support, multidisciplinary housing teams to support complex clients to maintain stable housing, expansion of the CBD Rough Sleepers Initiative, eight additional assertive outreach teams in locations of highest need, and funding therapeutic services in major inner-city crisis accommodation centres to improve health, well being and housing outcomes.</p>	<p><b>12 MONTHS</b></p> <p>DEPARTMENT OF HEALTH AND HUMAN SERVICES</p>
 <p><b>Commence a Planning Scheme Amendment to introduce an affordable housing overlay for the Inner Metropolitan Region</b></p> <p><b>Stage 1: Housing capacity and housing needs analysis</b></p> <p><b>Stage 2: Affordable housing overlay pilot</b></p>	<p>The Government has introduced recent changes which include providing a definition of affordable housing in the <i>Planning and Environment Act 1987</i> and creating enabling mechanisms such as voluntary housing agreements. Because of the changes, Responsible Authorities (in most cases local councils) can now enter into voluntary agreements with landowners to include affordable housing in new developments.</p> <p>The Department of Jobs, Precincts and Regions is working with the Inner Metropolitan Partnership to deliver the \$50,000 Metropolitan Partnerships Development Fund project to deliver an affordable housing needs analysis, which will determine evidence to support affordable housing in the region. The project will identify mechanisms to deliver affordable housing through the planning system.</p>	<p><b>1–4 YEARS</b></p> <p>DEPARTMENT OF ENVIRONMENT, LAND, WATER AND PLANNING</p>



## PARTNERSHIP PROPOSAL



**COLLABORATIVE PROJECT** Better coordinate state and local government efforts to improve the health and wellbeing, safety and educational outcomes for all Aboriginal children 0-4 years in the Inner Metropolitan Region. This will focus on:

Cultural Understanding and Safety training for early year services (based on a similar initiative delivered in the region)

Targeted community engagement gatherings promoting early childhood services

Use the Cultural Audit Tool (based on a similar initiative in this region)

## GOVERNMENT RESPONSE

The 2018-19 Victorian Budget invested \$17.9 million for the Early Childhood Language Program, a Victorian-first initiative that gives preschool children the opportunity to learn in another language. This funding supports services to engage early childhood teachers with language skills to deliver language sessions in approximately 160 kindergartens across the state. This includes 10 kindergartens that will deliver a Bilingual Program, where half of the kindergarten program will be delivered in a language other than English.

In addition, the 2018-19 Victorian Budget invested \$4 million over two years to fund increased uptake of free or low cost three-year old kindergarten to Aboriginal and vulnerable children known to child protection through the Early Start Kindergarten program. This also includes funding for the LOOKOUT Early Childhood Program pilot, which supports children in out of home care to access kindergarten.

The Government is committed to self-determination for Aboriginal people to work with state and local government to determine and coordinate initiatives that will provide better outcomes for Aboriginal children 0-4 years. Work is progressing to support initiatives for the cities of Melbourne, Port Phillip and Yarra.

The Department of Education and Training will provide support to facilitate training aligned to the vision and principles of Marrung Aboriginal Education Plan to increase Aboriginal perspectives in the curriculum and be engaged in discussions about creating an environment that supports Aboriginal inclusion. Four workshops to build cultural understanding of early childhood staff in the City of Melbourne were delivered in 2018. The 2018-19 Victorian Budget included \$47.3 million to support the implementation of Wungurilwil Gapgapduir: Aboriginal Children and Families Agreement – a ground breaking tripartite partnership between the Aboriginal communities, government and community service organisations.

TIMEFRAME  
+ LEAD DEPT

1-4 YEARS

DEPARTMENT  
OF EDUCATION  
AND TRAINING

## PARTNERSHIP PROPOSAL



**COLLABORATIVE PROJECT** Conduct a workshop with young people to identify ways to improve access to mental health services for young people in the Inner Metropolitan Region. The workshop will be co-designed with young people

## GOVERNMENT RESPONSE

The Government supports the initiative to conduct a workshop with young people to identify ways to improve knowledge of, and access to mental health services. The Metropolitan Partnerships Development Fund has allocated \$35,000 to the project, which is being delivered by the Department of Health and Human Services.

A Youth Access to Mental Health Services Project working group has been established including the Department of Health and Human Services, local councils, Department of Jobs, Precincts and Regions, Department of Premier and Cabinet and Department of Education. Terms of reference have been established and next steps to progress the work have been commenced by the working group, including a process to include the voice of young people in the review and further work planning. Action to review recent and relevant projects is underway with a working group forum planned to review key learnings.

This project is taking a co-design approach with young people strongly involved as we recognise the value of the voice and experience of young people when focusing on youth issues.

In addition, the Royal Commission into Victoria's Mental Health System has commenced. Chairperson Penny Armytage is leading the Royal Commission and is supported by commissioners Professor Bernadette McSherry, Professor Allan Fels AO and Dr Alex Cockram.

The aim of the Commission is to accelerate improvements in access to mental health services, service navigation and models of care. The Commission provides an important opportunity to reduce the stigma and discrimination associated with mental illness and promote more inclusive communities throughout Victoria.

Outcomes and recommendations of the Royal Commission will also inform future provision of mental health services across Victoria.

The Commission started hearing about people's experiences with mental illness through community consultations across Victoria in April and May 2019. It is expected to deliver an interim report by November 2019 and a final report by October 2020. The Victorian Government has already committed to implementing all recommendations.

## TIMEFRAME + LEAD DEPT

1-4 YEARS

DEPARTMENT  
OF HEALTH  
AND HUMAN  
SERVICES  
DEPARTMENT  
OF EDUCATION  
AND TRAINING



# Economy

The Inner Metropolitan Partnership's desired outcome is to ensure a thriving, vibrant, accessible place for all people who live, work and visit the region

## What you said

**“There’s not enough certainty around Fishermans Bend regarding transport and infrastructure.”** BUSINESS FORUM

**“Encourage creative start-ups and provide spaces for creative young people to work.”** YOUTH FORUM

**“Experiment with special zones.”** BUSINESS FORUM

**“Create and lead community conversations to communicate the benefits of mixed-use development.”** ASSEMBLY

**“Improve the use of data to better understand business opportunities.”** ASSEMBLY

**“Aggressively pursue a regional strategy to identify potential candidates to set up office in Melbourne – primarily companies in China and India.”** BUSINESS FORUM

**“Connect economic industries with TAFE to respond to skill shortages.”** ASSEMBLY

**“Support local artists.”** YOUTH FORUM

**“Live, work and play in the same area.”** BUSINESS FORUM

## What we’ve heard

The Inner Metropolitan Region features vibrant precincts with many innovative and creative enterprises.

The Partnership’s advice focuses on early delivery of the Fishermans Bend tramline extension to maximise jobs, attract innovative and creative businesses to the region, and attract quality development. Fishermans Bend is an urban regeneration precinct transitioning from heavy industry to innovative and advanced manufacturing.

The precinct requires better transport connectivity. The Government plans to extend the existing tram network in three stages. The Partnership believes the tram network extension will act as a catalyst for growth, and early delivery – in one stage, not three – is central to capturing the economic benefit and uplift.


High-quality data is essential for decision-making for urban and economic development of cities. The Census of Land Use and Employment (CLUE) is a system to collect urban economic data. CLUE is used by the City of Melbourne to aggregate information from businesses about, for example, space use and types of employment. The Partnership believes coordination of planning and policy would improve if all Inner Metropolitan councils had access to this kind of data.

Melbourne needs the right ‘levers’ to attract innovative and creative business and to develop a new creative economy. The Partnership believes state and local government programs are not joined up, and land use controls inhibit development of this new economy.




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## How we're responding

PARTNERSHIP PROPOSAL	GOVERNMENT RESPONSE	TIMEFRAME + LEAD DEPT
 <p>Inclusion of Cities of Melbourne and Port Phillip on the Project Reference Group for the Fishermans Bend Tram Business Case. The business case should examine the feasibility, cost and impact on development outcomes for the tram to be delivered early and in one stage</p>	<p>The Government is funding for stage one of the business case development for a tram connection to Fishermans Bend from the CBD. The Cities of Melbourne and Port Phillip will be included in the Project Reference Group for the development of this business case.</p>	<div>1-4 YEARS</div> <p>DEPARTMENT OF TRANSPORT</p>
 <p><b>COLLABORATIVE PROJECT</b> A scoping study for a business case and proposed implementation to expand Census of Land Use and Employment (CLUE) data collection for the whole region</p>	<p>The Department of Jobs, Precincts and Regions in partnership with Land Use Victoria will investigate options to progress the expansion of CLUE data and provide a briefing to the Inner Metropolitan Partnership.</p>	<div>12 MONTHS</div> <p>DEPARTMENT OF JOBS, PRECINCTS AND REGIONS</p>
 <p>Conduct a gap analysis to ensure that innovation and creative economies have the right levers to attract, promote and develop new economy jobs and businesses</p> <p>Areas of investigation could include: proportionate regulation to give start-ups the opportunity to scale up, Start-Up Victoria, Launch Victoria and Creative Victoria information portal, industry advisory boards partnerships with priority sectors on curriculum and delivery</p>	<p>The Metropolitan Partnerships Development Fund has provided \$50,000 for the Partnership's Enterprise Precinct Affordability Project, which is being delivered by the Department of Jobs, Precincts and Regions. This project will provide in-depth analysis of the issues impacting on the affordability of employment space within the Inner Metropolitan Region. The project will evaluate the importance of maintaining affordability in Enterprise Precincts, exploring the affordability challenges within different Precincts, and developing case studies from other jurisdictions that combat affordability challenges. The final product from this project will be the development of proposed reform pathways to tackle commercial affordability in Enterprise Precincts.</p>	<div>12 MONTHS</div> <p>DEPARTMENT OF JOBS, PRECINCTS AND REGIONS</p>

PARTNERSHIP PROPOSAL	GOVERNMENT RESPONSE	TIMEFRAME + LEAD DEPT
 <p><b>Collaborative partnership:</b> Liveability and placemaking pilot projects in the Cremorne Enterprise Precinct to provide an evidence base for further public and private sector investment and a roll-out to other locations</p>	<p>The Victorian Planning Authority has commenced work with City of Yarra on a Cremorne Place Implementation Plan. The project will identify public realm, accessibility and business initiatives that will help the precinct to continue to thrive as a hub for innovative industry and creative production.</p>	<p><b>1-4 YEARS</b></p> <p>DEPARTMENT OF JOBS, PRECINCTS AND REGIONS</p>
 <p><b>Host a knowledge and innovation festival across the Cities of Melbourne, Port Phillip and Yarra to promote Melbourne to the world as a start-up innovation capital to attract business and start-ups to Melbourne</b></p>	<p>The Department of Jobs, Precincts and Regions supports initiatives that attract business and start-ups to Melbourne. This would best be pursued as a component of established events supported by the Victorian Government – many of which are already based in the region. Events such as the Digital Innovation Festival and Pausefest could potentially incorporate elements from across the region.</p>	<p><b>12 MONTHS</b></p> <p>DEPARTMENT OF JOBS, PRECINCTS AND REGIONS</p>
 <p><b>Develop Student Housing Design Standards by first conducting a review of purpose-built student accommodation</b></p>	<p>The Government is supportive of a review into purpose-built student accommodation in addition to having committed through Plan Melbourne (Action 31) to streamline the approvals process for student housing. A review and assessment of purpose-built student accommodation will consider:</p> <ul style="list-style-type: none"> <li>• the design quality and functionality</li> <li>• whether current planning policy provides an appropriate basis for assessing applications given growth of the sector and future anticipated demand</li> <li>• the differences between the better apartments standards, existing student housing policy and other accommodation policy</li> <li>• the need for a student housing design standard or equivalent</li> <li>• experiences of students living in purpose-built accommodation.</li> </ul> <p>This will require detailed analysis and stakeholder engagement. Once complete there will be a clear recommendation as to what standards are relevant and required to be implemented.</p>	<p><b>12 MONTHS</b></p> <p>DEPARTMENT OF ENVIRONMENT, LAND, WATER AND PLANNING</p>

PARTNERSHIP PROPOSAL	GOVERNMENT RESPONSE	TIMEFRAME + LEAD DEPT
 <p>Collaborative project to collate the Cities of Melbourne, Port Phillip and Yarra outcomes from 2018 Planning Scheme Reviews to prepare a regional built form view of strategic change</p>	<p>Melbourne, Port Phillip and Yarra City Councils have completed planning scheme reviews which will be implemented by planning scheme amendments through to 2020. The implementation of the reviews is also being coordinated with Planning Policy Framework translations as part of the Smart Planning Program. The outcomes of the planning scheme reviews indicating areas of strategic change can be collated to identify an overall view of future development capacity and future built form.</p>	<p><b>12 MONTHS</b></p> <p>DEPARTMENT OF ENVIRONMENT, LAND, WATER AND PLANNING</p>
 <p>Delivery of a North South priority cycling corridor and connections in the Inner Metropolitan Region via Rathdowne, LaTrobe, William, Douglas, Buckhurst and Bay by 2020</p>	<p>The Victorian Budget 2019–20 provides \$27 million for St Kilda Road cycle lanes that physically separate cyclists from drivers.</p> <p>A key action in the Victorian Cycling Strategy 2018–28 is to review the Strategic Cycling Corridor network with councils and other stakeholders. The Department of Transport is leading this review, which began in mid-2018. Potential north-south routes are being assessed in this review. A second round of stakeholder consultation began in February 2019, including workshops with all metropolitan councils involved in the Metropolitan Partnerships. The review will be finalised in 2019.</p>	<p><b>1-4 YEARS</b></p> <p>DEPARTMENT OF TRANSPORT</p>
 <p>Implementation of pedestrian 'no button' priority with reduced cycle times across up to 100 key intersections in the Inner Metropolitan Region to ensure a turn up and go service in line with Movement and Place Framework and assessments</p>	<p>The Government is looking at how to reduce the traffic signal cycle times at intersections with significant numbers of pedestrians. The Department of Transport is working with the City of Melbourne and VicRoads signalling team to look at opportunities to reduce the cycle times at these intersections. Initial trials at key Spencer Street crossings have delivered significant safety and efficiency benefits for pedestrians accessing Southern Cross Station with minimal impacts on other modes. The Department and VicRoads are assessing the trial results and will discuss with the council any other sites that may benefit from this approach.</p>	<p><b>1-4 YEARS</b></p> <p>DEPARTMENT OF TRANSPORT</p>

PARTNERSHIP PROPOSAL	GOVERNMENT RESPONSE	TIMEFRAME + LEAD DEPT
 <p><b>Two flagship end-to-end tram routes to ensure fully accessible, full priority, turn-up-and-go services</b></p> <p><b>Stage 1: Trial peak-hour tram lanes on parts of route 11 and 86</b></p> <p><b>Stage 2: Provide tram priority at traffic lights along project corridor</b></p> <p><b>Stage 3: Permanent tram separation informed by the trial</b></p> <p><b>Stage 4: Construct accessible tram stops along project corridor</b></p>	<p>The Government supports on-road priority measures to improve the travel time and reliability of the tram network. The Department of Transport prioritises upgrades of stops based on factors including availability of low floor trams; existence of alternative accessible transport options; location of schools, hospitals, medical centres, shops and other key attractions; how much the stop is used; and whether there are any safety risks in the location.</p> <p>The St Kilda Junction tram bridge will be strengthened to improve tram punctuality, reduce tram congestion and enable the introduction of higher capacity trams on St Kilda Road.</p>	<p><b>1-4 YEARS</b></p> <p>DEPARTMENT OF TRANSPORT</p>
 <p><b>A movement and place gateway program of work comprising one assessment for each Inner Metro local government authority (suggested sites are St Kilda Junction, Southern Cross Station and Hoddle Street)</b></p>	<p>The Department of Transport is planning for a safer and more accessible St Kilda Junction as the first of three locations recommended by the Partnership. Funding of \$30,000 from the Metropolitan Partnerships Development Fund will be used to develop an understanding of the current and future requirements of an integrated transport network.</p> <p>The St Kilda Junction Movement and Place evaluation and assessment project is funded and began in February 2019. The Department has briefed councils on the Movement and Place Framework and will seek potential opportunities to apply the framework thinking across transport projects.</p>	<p><b>12 MONTHS</b></p> <p>DEPARTMENT OF TRANSPORT</p>
 <p><b>A review of the bus network through the Inner Metro Region (stage 1)</b></p> <p><b>Implement changes to and add additional bus routes (stage 2)</b></p> <p><b>Physical improvements to on-road bus priority, active transport and streetscapes (stage 3)</b></p>	<p>The Department of Transport will consider the proposed inner metropolitan bus review as part of any future network planning review. When reviewing existing bus routes or planning for new ones, the Department of Transport considers factors including the likely number of users; suitability of the road network for bus operations; development of a direct and easily understood network; and connectivity with other public transport services. Related planning work is underway to support the North East Link busway between Doncaster and the city.</p>	<p><b>1-4 YEARS</b></p> <p>DEPARTMENT OF TRANSPORT</p>





# Sustainability

The Inner Metropolitan Partnership's desired outcome is to ensure a sustainable, resilient and liveable region

## What you said

“Green walls, green roofs and protect street canopies.” ASSEMBLY

“Urban design and planning should plan for green spaces and open space.” YOUTH FORUM

“Greenery and shared ways should be extended into ... fringe metro areas Richmond and Docklands.” BUSINESS FORUM

“Regulate and support the addition of public, open green spaces in new developments.” ASSEMBLY

“Green the CBD such as more mini parks or gardens.” YOUTH FORUM

“Protect parks and open space.” BUSINESS FORUM

“Integrate planning between government departments to better address green infrastructure and open spaces.” ASSEMBLY

“Create green corridors to encourage pedestrian movement.” ASSEMBLY

## What we've heard

The Partnership's advice focuses on increasing green infrastructure on public and private land, increasing local energy and community microgrids, and progress reports on the Yarra Strategic Plan.

The Inner Metropolitan Partnership is of the firm view that green infrastructure underpins the economy in areas such as health and liveability. Green infrastructure means green spaces, trees, and soil and water systems – from residential gardens to local parks, to roofs and walls, housing estates, streetscapes and highway verges, services and communications corridors, stormwater harvesting, and waterways. To date, urban greening has been largely undertaken by local government in public spaces. The Partnership is keen to see urban greening on private land within the region.




Population density is increasing in the Inner Metropolitan Region, and the region is vulnerable to the heat-island effect. Low-lying areas of the region are exposed to sea and river flooding. The region's population is projected to increase by 18 per cent by 2021 to 400,000, which will require sustainable solutions to energy supply and demand, the heat-island effect, water management and waste minimisation and recycling.

The Partnership believes that an inner metropolitan microgrid project would deliver electricity to a single local node and be delivered to tenanted buildings on a private shared network. Microgrids are small networks of electricity users with a local supply of power that can function independently of the electricity grid.

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Sustainability rated very highly at the Assembly and the Youth Forum. Young people discussed reducing waste and keeping beaches clean, greening the city and surrounding suburbs especially Richmond, and addressing climate change by promoting renewable energy and sustainable transport. Assembly participants supported incentives for use of solar energy and using local microgrids. Business Forum participants said urban greening and open space contributed to making Melbourne a great place to do business, and for this and Melbourne's renowned liveability to continue, we all need to understand and recognise the importance of the natural environment.

## How we're responding

PARTNERSHIP PROPOSAL	GOVERNMENT RESPONSE	TIMEFRAME + LEAD DEPT
 <p>A Planning Scheme Amendment to mandate green infrastructure in private realm</p>	<p>The importance of green infrastructure is reflected in key government policies including Plan Melbourne, Water for Victoria, Climate Change Adaptation Plan, Protecting Victoria's Environment – Biodiversity 2037, Yarra River Action Plan, Metropolitan Open Space Strategy, and the Victorian Memorandum for Health and Nature. Planning scheme changes and guidelines for green infrastructure will be developed and considered in the context of achieving a private realm and public realm that contributes to greening outcomes.</p>	<p><b>1–4 YEARS</b></p> <p>DEPARTMENT OF ENVIRONMENT, LAND, WATER AND PLANNING</p>
 <p>A feasibility study for an additional community microgrid project in the Inner Metropolitan region</p>	<p>The Government is providing \$10 million to support eight microgrid projects around the state, and will be considering the case for the Inner Metropolitan Region once these projects are completed.</p>	<p><b>ONGOING</b></p> <p>DEPARTMENT OF ENVIRONMENT, LAND, WATER AND PLANNING</p>
 <p>Annual reports on the progress of the Yarra Strategic Plan</p>	<p>The Yarra River (Birrarung) provides Inner Metropolitan communities with open space for leisure and recreational activities.</p> <p>The Victorian Budget 2019–20 is investing \$5.1 million to continue to improve the way the Government manages the iconic Birrarung and protects other iconic waterways and their parklands in Melbourne's west. This new investment will deliver:</p> <ul style="list-style-type: none"> <li>• the first Yarra Strategic Plan in 2020, which will introduce stronger planning controls to help preserve the natural landscape along the Yarra corridor</li> <li>• on-ground actions along the Birrarung to provide immediate community benefits</li> <li>• a Waterways of the West Action Plan, and</li> <li>• Traditional Owner inclusion in urban waterway planning and management.</li> </ul> <p>Melbourne Water, as the lead agency on behalf of the state and local government bodies with management responsibility for the Yarra River corridor, will report annually to the Birrarung Council on implementation of the Yarra Strategic Plan. The Birrarung Council's report, as the independent voice of the river, will be tabled in the Parliament.</p>	<p><b>ONGOING</b></p> <p>DEPARTMENT OF ENVIRONMENT, LAND, WATER AND PLANNING</p>







# Pick My Project

Another way we have encouraged participatory decision-making in the Inner Metropolitan Region is through Pick My Project



Pick My Project is a democratic grassroots program supporting local communities throughout the state to develop and deliver initiatives that strengthen their local areas and neighbourhoods. Through this program communities in the Inner Metropolitan Region have nominated local priorities, identify local projects and got them delivered. Pick My Project has provided \$34.8 million for local, community-led projects across Victoria.

Pick My Project backs ideas to improve local communities, such as new or improved sport and recreation activities, or programs supporting health and wellbeing, innovation, and arts and culture.

### How it works

Residents nominated local community-building projects and identified an eligible local organisation to sponsor their idea, such as a community group, school or local council before submitting their proposal to an online community vote.

During voting, applicants worked with their networks and encouraged their community to vote for their project.



## One Good Street

One Good Street is a neighbourhood social networking site that aims to reduce loneliness and social isolation among older residents in Kensington.

Through local initiatives, One Good Street provides a platform of opportunities for people to offer their assistance to older residents. The emphasis is on an ecology of practical activities, which is unique when compared to many single initiatives working in isolation. These initiatives provide multiple entry points for involvement by One Good Street members, many who already have police checks and a proud history of volunteering.

One Good Street's online platform is for neighbours to come together and through coordinated activities help reduce isolation and improve the social connectedness of older citizens.

There are 235 members of the One Good Street Facebook page, mostly from the local suburbs: North Melbourne, Kensington and Flemington. Our partnership with community nurses extends our reach to the most isolated older members of our community.

Several member-led initiatives have gained traction:

- Ride to End Loneliness
- Warm winter knits
- Loneliness Hackathon
- Older Resident wish list.

The answers to ending loneliness are on our doorstep. The project partner is Bolton Clarke and the budget is \$30,750.

# Appendix 1

## Inner Metropolitan Partnership members

### Alex Lawlor

**CHAIR**  
**Executive Director for Property**  
**and Sustainability, University**  
**of Melbourne**

Alex Lawlor was appointed Chair of the Partnership in 2019. Currently Executive Director for Property and Sustainability with the University of Melbourne, Alex has worked in regional development for over 10 years from both government and commercial perspectives. She worked with Vic Urban on the Revitalising Central Dandenong project as well as Footscray and Maribyrnong, and now with the University of Melbourne's metropolitan and regional campuses.

### Martin Brennan

**Senior Research Fellow with the**  
**Victorian Eco-Innovation Lab**

Martin has a long association with local government as both an elected representative and a professional. Martin is a Senior Research Fellow with the Melbourne Sustainable Society Institute at the University of Melbourne. His role has a focus on understanding and addressing sustainability and resilience challenges.

### Peter McEwan

**Director of the Board for Australia's**  
**first Pride Centre**

Peter is an experienced town planner and Director of the Board for Australia's first Pride Centre, which will serve as a hub for LGBTI groups and organisations. Peter is a sessional member of Planning Panels Victoria and a tribunal member of the Architects Registration Board. In 2007 he volunteered as a town planner in the Post Tsunami Reconstruction project in Sri Lanka.

### Justin Hanney

**CEO, City of Melbourne**

Justin commenced as CEO at City of Melbourne on 14 January 2019. Justin's previous role was Lead Deputy Secretary at Department of Economic Development, Jobs, Transport and Resources. Justin has also held roles within the Department of Premier and Cabinet, Department of Prime Minister and Cabinet and as CEO at both City of Yarra and Rural City of Wangaratta. Justin is a passionate City of Melbourne resident.

### Peter Smith

**CEO, City of Port Phillip**

Peter started as CEO with the City of Port Phillip on 29 May 2017. Peter has more than 20 years' experience working in CEO and senior executive roles at all three levels of government, notably as CEO of Adelaide City Council (2008 to 2015), Deputy CEO of the South Australian Department of Families and Communities (2005 to 2008) and National Service Manager for Centrelink.

### Vijaya Vaidyanath

**CEO, Yarra City Council**

VJ has been the CEO of Yarra City Council since 2012. Prior to Yarra, VJ spent over a decade as CEO to two large metropolitan councils in New Zealand. VJ also worked as a Senior Executive in the Reserve Bank in India with brief stints in the USA before migrating to New Zealand.

Thank you to the following outgoing members of the Inner Metropolitan Partnerships who helped developed the 2018 advice:

### **Tony Keenan**

#### **General manager at the City of Port Phillip**

Tony was CEO of Launch Housing from July 2015 to May 2018, which was formed through a merger of Hanover Welfare Services and HomeGround Services. Tony was CEO of Hanover from 2006. He has served in many community and policy advisory roles including as a member of the Australian National Council on AIDS and the Australian Social Inclusion Board.

### **Sheree Siow**

#### **Head of Legal (Group Insurance), AIA Australia**

Sheree is a highly regarded and strategic commercial and corporate lawyer experienced in a range of sectors. Sheree is an active community member and has received industry recognition as a leader in the Women in Law Awards, Corporate Counsel Awards and Victorian Legal Awards.

### **Laura Cavallo**

#### **CEO, Destination Melbourne**

Laura is a skilled professional with extensive experience in destination marketing communications and working in the Victorian tourism industry. In her current role as CEO Destination Melbourne she leads a team that is focussed on delivering their best for our visitors and visitor industry across Melbourne. Laura is also a recent graduate of the Australian Institute of Company Directors.

### **Ben Rimmer**

#### **Former CEO of the City of Melbourne**

Ben was the CEO at the City of Melbourne between 9 February 2015 and early 2019. Previously, Ben was the Associate Secretary of the Australian Department of Human Services and Deputy Secretary of Strategic Policy and Implementation at the Department of Prime Minister and Cabinet. Ben has also worked for the Boston Consulting Group in Australia and the United Kingdom.

### **David Webster**

#### **Former Victorian Government representative**

David is the former Deputy Secretary of the Commercial Division at Department of Treasury and Finance. Prior to DFT, David had more than 25 years' extensive international structured finance and commercial senior management experience specialising in infrastructure.

Welcome to new members who recently joined the Inner Metropolitan Partnership:

### **Anna Draffin**

**Executive Director,  
ShareGift Australia**

With over 20 years' experience in marketing and stakeholder relations, management and philanthropy, Anna is a recognised leader in the social services and non-profit sector. She holds a Bachelor of Commerce/Bachelor of Arts and is a graduate of several management programs. ShareGift Australia is a national independent non-profit organisation collaborating with the finance sector to unlock underutilised share capital as alternate funding for charities.

### **Liz Joldeski**

**Director and Principal  
Consultant EJCO**

Elizabeth Joldeski has over 20 years' senior management experience as an economic development and industry engagement specialist, working in the not-for-profit, private and public sectors. A small business expert, she is well versed in issues affecting the sector, focusing on strategy and planning for growth. She holds a Bachelor of Commerce and Masters in Public Policy and leads industry engagement for the Heart Foundation.

### **Annabel McFarlane**

**Senior Director Research,  
Jones Lang Lasalle**

Annabel has a background in property valuation, research and academia, including lecturing at RMIT. She has published research papers on liveability, city growth, the industrial sector and land supply. Annabel is passionate about Melbourne, its liveability and potential as an economic powerhouse. Since 2017 she has been a Committee Member of the Property Council of Australia's National Cities Round Table and Chair of their Future Trends and Innovation Committee.

### **Carley Scott**

**CEO, Equatorial Launch Australia**

Equatorial Launch Australia is the country's first commercial spaceport development company. Her considerable experience in economic development and civic engagement includes working as CEO of Developing East Arnhem Ltd, a not-for-profit organisation specialising in structural transition in mining towns and is a National Director of Economic Development Australia.

### **Mohammed Yassin**

**Community member**

Mohammed is a devoted community member with wide-ranging experience in the voluntary sector and an intimate understanding of the issues facing young people in Melbourne. He is a Youth Leadership Trainer at the Centre for Multicultural Youth, and a member of multiple advocacy and advisory boards to government and non-government bodies. Mohammed holds a degree in Biomedical Science and is currently completing a PhD with the University of Melbourne and Peter MacCallum Cancer Centre.

### **Lill Healy**

**Deputy Secretary,  
Service Systems Reform**

Lill Healy was appointed Deputy Secretary, Service Systems Reform, in June 2019. Her group is responsible for working in collaboration with Departments across government supporting the design and delivery of reforms that address issues of complexity and disadvantage with a focus on place-based initiatives.

Lill was previously Deputy Secretary, Inclusion at the Department of Jobs Precincts and Regions. Prior to that Lill held a variety of senior leadership roles in the Victorian public service and across the private and community sectors.

# Find out more and get involved

## How can I find out more?

Visit our website

[www.suburbandevelopment.vic.gov.au/partnerships/metropolitan-partnerships](http://www.suburbandevelopment.vic.gov.au/partnerships/metropolitan-partnerships)

Email your question

[innermetro.partnership@ecodev.vic.gov.au](mailto:innermetro.partnership@ecodev.vic.gov.au)

Visit MyVictoria

[www.myvictoria.vic.gov.au](http://www.myvictoria.vic.gov.au)

Visit Pick My Project

[www.pickmyproject.vic.gov.au](http://www.pickmyproject.vic.gov.au)

## How can I get involved?

Share your thoughts or register to attend a community forum on Engage Victoria

[engage.vic.gov.au/inner-metropolitan-partnership](http://engage.vic.gov.au/inner-metropolitan-partnership)



